

**General Incorporated Association Climate Integrate**  
**Statement of Revenue and Expenditures**  
April 1, 2022 to March 31 2023  
(Units: Yen)

| Category                                     | Amount            |                   |                   |
|--|-------------------|-------------------|-------------------|
| <b>I Ordinary income</b>                     |                   |                   |                   |
| 1. Grants                                    |                   | 48,600,000        |                   |
| 2. Programs                                  |                   |                   |                   |
| Lectures, etc.                               |                   | 1,734,399         |                   |
| 3. Others                                    |                   |                   |                   |
| Interest earned                              |                   | 312               |                   |
| Miscellaneous                                |                   | 23,045            |                   |
| <b>Total ordinary income</b>                 |                   |                   | <b>50,357,756</b> |
| <b>II Ordinary expenses</b>                  |                   |                   |                   |
| <b>1. Programs</b>                           |                   |                   |                   |
| <b>(1) Personnel</b>                         |                   |                   |                   |
| Salaries and allowances                      | 27,173,963        |                   |                   |
| Bonuses                                      | 3,230,000         |                   |                   |
| Statutory benefits                           | 3,395,155         |                   |                   |
| <b>Total personnel</b>                       | <b>33,799,118</b> |                   |                   |
| <b>(2) Others</b>                            |                   |                   |                   |
| Honorariums, etc.                            | 231,306           |                   |                   |
| Public relations                             | 627,610           |                   |                   |
| Subcontracting                               | 3,270,126         |                   |                   |
| Meetings/conferences                         | 2,473,417         |                   |                   |
| Public relations                             | 1,993,105         |                   |                   |
| Travel/transportation                        | 2,542,256         |                   |                   |
| Translations                                 | 337,919           |                   |                   |
| Supplies                                     | 222,567           |                   |                   |
| Service charges                              | 230,688           |                   |                   |
| Communications                               | 312,499           |                   |                   |
| Office supplies                              | 77,481            |                   |                   |
| Memberships                                  | 33,000            |                   |                   |
| Employee benefits                            | 246,723           |                   |                   |
| Training fees                                | 138,082           |                   |                   |
| Meals and entertainment                      | 45,762            |                   |                   |
| Insurance                                    | 15,700            |                   |                   |
| Depreciation                                 | 93,600            |                   |                   |
| <b>Total others</b>                          | <b>12,891,841</b> |                   |                   |
| <b>Total program expenses</b>                |                   | <b>46,690,959</b> |                   |
| <b>2. Administrative</b>                     |                   |                   |                   |
| <b>(1) Personnel</b>                         |                   |                   |                   |
| Salaries/allowances                          | 2,129,500         |                   |                   |
| Bonuses                                      | 230,000           |                   |                   |
| Statutory benefits                           | 258,540           |                   |                   |
| <b>Total personnel</b>                       | <b>2,618,040</b>  |                   |                   |
| <b>(2) Others</b>                            |                   |                   |                   |
| Travel/transportation                        | 3,768             |                   |                   |
| Packing/shipping/Communications              | 186,892           |                   |                   |
| Supplies                                     | 2,198             |                   |                   |
| Office supplies                              | 12,067            |                   |                   |
| Memberships                                  | 1,100             |                   |                   |
| Service charges                              | 14,996            |                   |                   |
| Office rent                                  | 184,800           |                   |                   |
| Taxes and dues                               | 500               |                   |                   |
| Payment/remuneration                         | 547,360           |                   |                   |
| Miscellaneous                                | 1,854             |                   |                   |
| <b>Total others</b>                          | <b>955,535</b>    |                   |                   |
| <b>Total administrative</b>                  |                   | <b>3,573,575</b>  |                   |
| <b>Total ordinary expenses</b>               |                   |                   | <b>50,264,534</b> |
| Changes in current net assets before taxes   |                   |                   | 93,222            |
| Taxes (corporate, resident, business)        |                   |                   | 70,046            |
| <b>Changes in current net assets</b>         |                   |                   | <b>23,176</b>     |
| Net assets brought forward (previous period) |                   |                   | 73,524            |
| Net assets carried forward (next period)     |                   |                   | <b>96,700</b>     |

General Incorporated Association Climate Integrate

**Balance sheet**

April 1, 2022 to March 31 2023

(Units: Yen)

| Category                                     | Amount     |                   |                   |
|--|------------|-------------------|-------------------|
| <b>I Assets</b>                              |            |                   |                   |
| <b>1. Current assets</b>                     |            |                   |                   |
| Cash and deposits                            | 25,607,495 |                   |                   |
| Prepaid expenses                             | 152,830    |                   |                   |
| <b>Total current assets</b>                  |            | <b>25,760,325</b> |                   |
| <b>2. Fixed assets</b>                       |            |                   |                   |
| Tangible fixed assets                        |            |                   |                   |
| Furniture and equipment                      | 296,576    |                   |                   |
| <b>Total fixed assets</b>                    |            | <b>296,576</b>    |                   |
| <b>Total assets</b>                          |            |                   | <b>26,056,901</b> |
| <b>II Liabilities</b>                        |            |                   |                   |
| <b>1. Current liabilities</b>                |            |                   |                   |
| Accounts payable                             | 377,053    |                   |                   |
| Accrued expenses                             | 4,274,799  |                   |                   |
| Income taxes payable                         | 70,000     |                   |                   |
| Advances received                            | 20,215,328 |                   |                   |
| Deposits received                            | 1,023,021  |                   |                   |
| <b>Total current liabilities</b>             |            | <b>25,960,201</b> |                   |
| <b>2. Fixed liabilities</b>                  |            |                   |                   |
| <b>Total fixed liabilities</b>               |            | <b>0</b>          |                   |
| <b>Total liabilities</b>                     |            |                   | <b>25,960,201</b> |
| <b>III Net assets</b>                        |            |                   |                   |
| Net assets brought forward (previous period) |            | 73,524            |                   |
| Changes in current net assets                |            | 23,176            |                   |
| <b>Total net assets</b>                      |            |                   | <b>96,700</b>     |
| <b>Total liabilities and net assets</b>      |            |                   | <b>26,056,901</b> |